

June 8th, 2021

Developing Circular Wind Turbine Blades



LM Wind Power A leading blade supplier to the wind industry











251 million metric cons million metric tons



13,233 people worldwide



13,567 blades produced in 2020









How to go full circle...



- We need to innovate to reduce impacts throughout the blade life cycle, in keeping with our vision, 'Powering a cleaner world with green blades'
- We need to **develop viable cost-efficient, environmentally-friendly technologies** that fit into a circular economy, and we can't do it alone.
- ZEBRA is a groundbreaking project to create zero waste wind turbine blades by connecting these two priorities:
 - 1. forward-thinking technology to reduce impacts, and
 - 2. partnerships with the full value chain to make it a reality.



Sustainability is about enhancing enterprise value

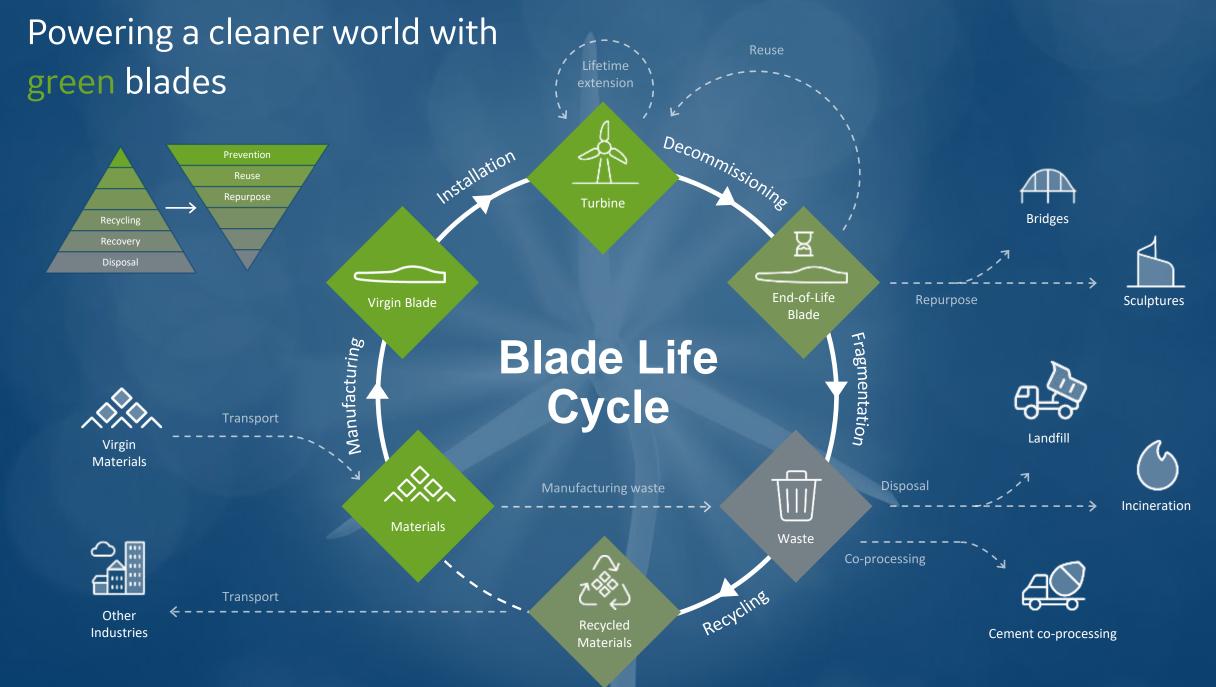


- Drive operational excellence
- > Exceed customer expectations
- ➤ Reduce costs
- > Improve safety
- > Differentiate our brand
- > Improve reputation with key stakeholders
- > Reduce risk
- ➤ Motivate and engage employees

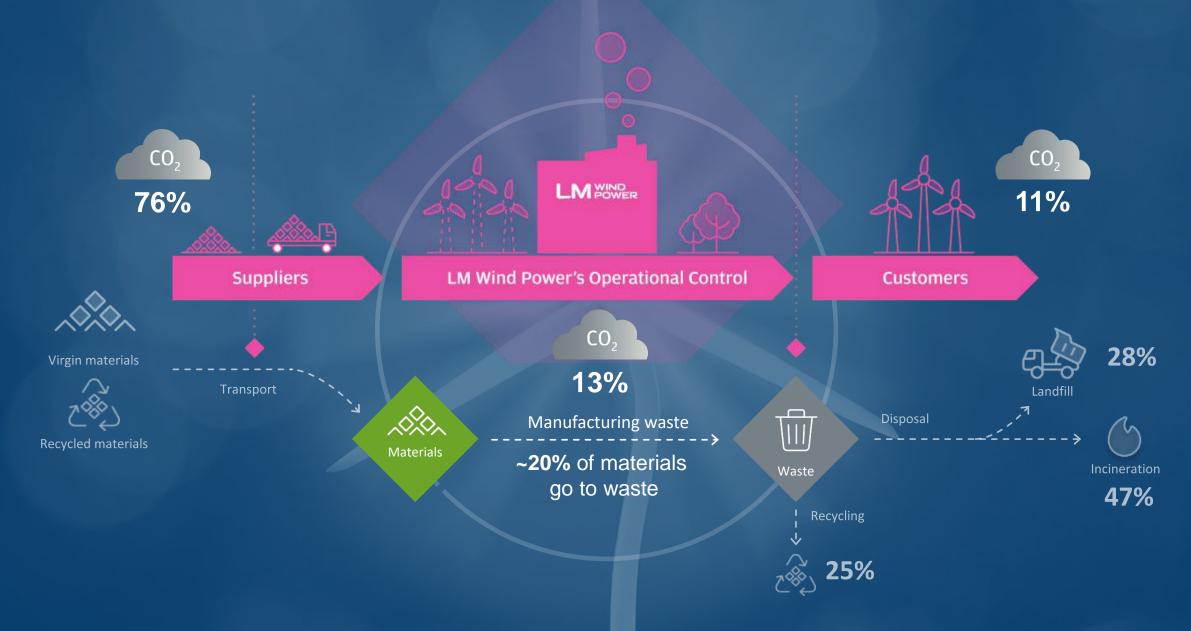








Reducing up- and downstream impacts



Circular economy must link the full value chain





ZEBRA (Zero wastE Blade ReseArch)

Cross-sector partnerships and new value chains are required to realize the potential of manufacturing and material innovations in a circular economy





Unleashing Limitless Energy